

Consolidated Balance Sheet

at 1 January 2010

	Notes	1 January 2010 £m	26 December 2008 (as restated - note 2) £m	28 December 2007 (as restated - note 2) £m
ASSETS				
Non-current assets				
Property, plant & equipment	11	199.4	189.6	136.3
Investment property	11	4.2	4.5	4.8
Intangible assets	12	739.9	791.8	503.2
Investments in joint ventures	15	9.7	10.3	7.2
Deferred tax assets	23	28.7	20.8	3.1
Retirement benefit plan surpluses	24	-	-	37.4
Derivative financial instruments	30	0.3	8.1	1.2
Total non-current assets		982.2	1,025.1	693.2
Current assets				
Inventories	16	235.3	269.6	173.5
Trade & other receivables	17	240.5	309.2	255.2
Construction contracts	18	25.9	30.6	32.8
Derivative financial instruments	30	7.2	47.5	10.6
Income tax receivable		3.4	1.3	1.8
Cash & short-term deposits	19	57.0	74.1	54.2
Total current assets		569.3	732.3	528.1
Total assets		1,551.5	1,757.4	1,221.3
LIABILITIES				
Current liabilities				
Interest-bearing loans & borrowings	20	2.0	71.4	8.5
Trade & other payables	21	336.3	353.6	257.8
Construction contracts	18	23.2	46.7	55.9
Derivative financial instruments	30	16.8	90.6	11.8
Income tax payable		23.7	25.7	20.8
Provisions	22	33.8	30.5	22.8
Total current liabilities		435.8	618.5	377.6
Non-current liabilities				
Interest-bearing loans & borrowings	20	174.2	242.6	217.0
Derivative financial instruments	30	31.0	70.1	5.1
Provisions	22	36.7	36.4	22.6
Deferred tax liabilities	23	60.4	63.0	51.0
Retirement benefit plan deficits	24	71.0	29.9	8.6
Total non-current liabilities		373.3	442.0	304.3
Total liabilities		809.1	1,060.5	681.9
NET ASSETS		742.4	696.9	539.4
CAPITAL & RESERVES				
Share capital		26.6	26.6	26.5
Share premium		38.0	38.0	37.7
Treasury shares		(7.9)	(7.9)	(9.3)
Capital redemption reserve		0.5	0.5	0.5
Foreign currency translation reserve		64.0	76.9	0.2
Hedge accounting reserve		0.6	(8.3)	3.5
Retained earnings		620.4	570.9	479.8
Shareholders equity		742.2	696.7	538.9
Non-controlling interest		0.2	0.2	0.5
TOTAL EQUITY		742.4	696.9	539.4